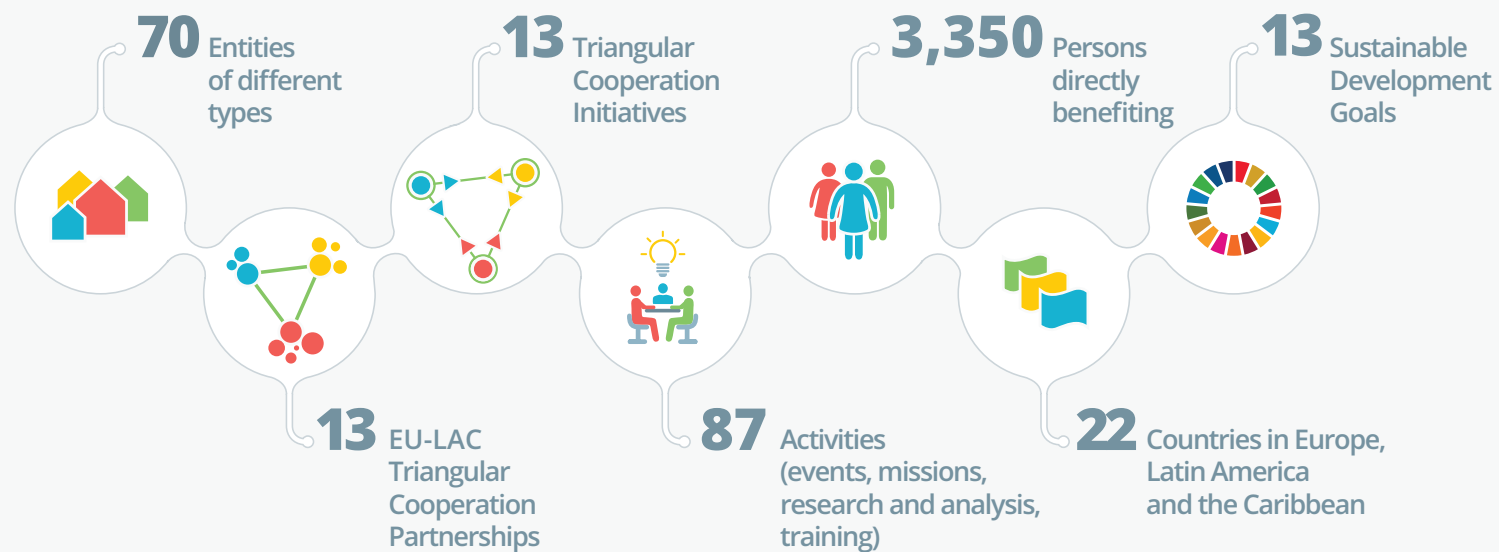


AdelanteWindow2023

S U M M A R Y R E P O R T



J A N U A R Y 2 0 2 4

AdelanteWindow2023

Tuesday
7 March
2023

Presentation of the ADELANTE Window 2023 to the first ADELANTE 2 Steering Committee and approval of the lines of work.

Thursday
9 March
2023

Presentation of the ADELANTE Window 2023 to the European Union Delegations in Latin America and the Caribbean.

Tuesday
14 March
2023

Announcement of the opening date of the ADELANTE Window 2023 (18 April).
Publication of the 'Specific Rules of the ADELANTE Window 2023' and the corresponding manuals.

Thursday
30 March
2023

'Webinar for the presentation of the ADELANTE Window 2023' held.

Tuesday
18 April
2023

Opening of the ADELANTE Window 2023.

April-June 2023

- Presentation of concept notes. Assessment and acceptance, if applicable, of concept notes.
- Presentation of the formulation forms. Assessment and approval, if applicable, of the formulation forms.

Beginning 2025

First joint ex post analysis exercise.

June 2024

Implementation of the last Initiative finalised. (13 months after the Window opened).

July 2023
June 2024

Implementation of the 13 approved Initiatives:

- 70 entities
- 13 EU-LAC Partnerships
- 87 activities
- 3,350 direct beneficiaries (individuals)
- 22 countries
- 13 SDG

Monday
17 July
2023

Start of implementation of the first Initiatives. (91 days after opening).

Wednesday
19 April
2023

Closing of the ADELANTE Window 2023 (1 day after opening).

The 13 Triangular Cooperation Initiatives co-financed by the European Union within the framework of the ADELANTE Window 2023

- Astrotourism for Sustainable Local Development
- Cultural Routes and Itineraries for Territorial Development
- Cultural Strategies for Citizen Participation
- Developing Innovative Cancer Treatment Methodologies
- Employee Ownership for Economic Democracy in the Private Sector
- Enhancing Techno-Pedagogical Competences for Virtual Education
- Fostering Competitive Leadership in Waste Pickers' Organizations
- Fostering Sustainable Transformation for Competitive MSMEs
- Promoting Business Statistics with Gender Indicators
- Promoting Cross-Border Cooperation for River Basin Environmental Sustainability
- Promoting Sustainable Urban Development through Associations of Municipalities
- Protecting Ecosystems through Forest Resource Management in Protected Areas
- Sustainable Production of Andean Agave

For more information about each of the Initiatives, visit:
<https://www.adelante2.eu/en/initiatives-list>

The 13 Triangular Cooperation Partnerships of the ADELANTE Window 2023

The ADELANTE Window 2023 has involved 70 entities. Of these, 55 entities act as members of the 13 Triangular Cooperation Partnerships and 15 as collaborating entities¹. **The statistical data in this document refers to the 55 Partnership member entities.**

In terms of the type of entity

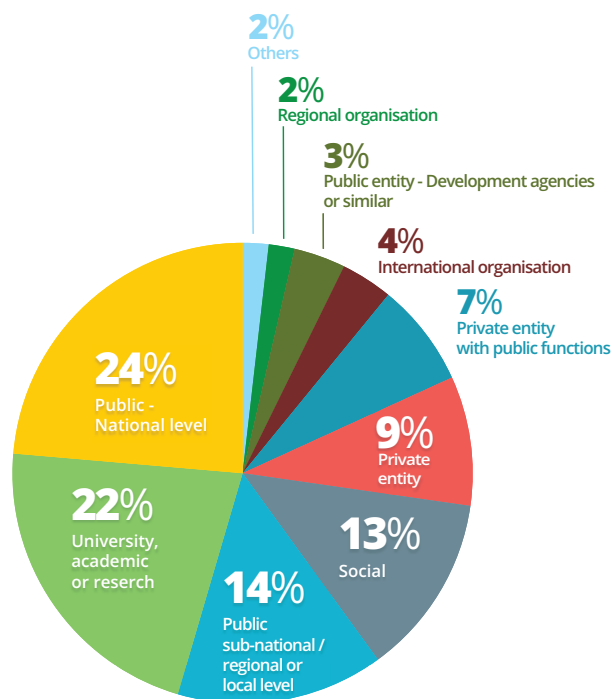
The ADELANTE Window 2023 has been shaped by the substantial participation of public entities, both at the national (13) and sub-national (8) levels, [highlighting the continued interest in Triangular Cooperation among the public sector in Europe and Latin America, while also demonstrating its capacity to foster multi-level working environments.](#)

These are followed by university, academic or research institutions (12), private entities (9, including private entities with public functions), and social entities (7) which, although on the whole have decreased in relation to previous editions, continue to play a very relevant role. These are joined by international and regional organisations (3) and development agencies (2), in a growing trend year after year. This highlights [the growing interest in Triangular Cooperation among less traditional actors within this modality, while demonstrating its capacity to foster multi-stakeholder working environments.](#)

In addition to the multi-stakeholder and multi-level approach, only 2 Partnerships are comprised exclusively of actors of the same type, while 7 Partnerships are comprised of actors of three or more types (multi-stakeholder). At the same time, 4 Partnerships are comprised of public actors at various levels (multi-level).

To date, 9 out of the 10 types of entities have participated in the ADELANTE Window, while only 'unions' have not participated thus far.

It is worth noting that these actors, working in multi-stakeholder and multi-level partnerships, have made a strong contribution to the priority established by the ADELANTE Window 2023 in terms of 'lifelong learning, empowering individuals and enterprises to contribute to green and digital transitions, supporting innovation and competitiveness', in line with the 'European Year of Skills'.



In terms of the entities' country of origin

Latin American and Caribbean countries

Thirty-seven entities from 16 countries in Latin America and the Caribbean have participated, increasing the number of countries compared to previous editions to a total of 18 in all three editions.

The involvement of entities from Mexico (8), Ecuador (5), Colombia (3) and Argentina (3) is worth noting, with Argentina, Colombia and Mexico maintaining a similar trend year after year. With regard to the Caribbean, the Dominican Republic (2) and Cuba (1) have been joined by Haiti (1).

In addition, these 37 entities vary in nature and within each country, while reflecting and contributing to the multi-stakeholder and multi-level approach.

[The case of Mexico: University, academic or research institutions (3), social entities (2), public entities - national level (1), public entities - sub-national level (1) and private entities (1)].

European Union countries

18 entities from 4 EU countries took part, with greater participation of entities from Spain (12) compared to those from the other countries: France (3), Germany (1), Slovenia (1) and Luxembourg (1). These are joined by Belgium with 1 collaborating entity.

Thanks to the growing interest in Triangular Cooperation among European Union countries and ADELANTE's dissemination efforts, new countries in the region, such as France, Luxembourg and Slovenia have participated in the ADELANTE Window 2023. At the same time, there is a high concentration of entities from Spain, which demonstrates that the various actors in Latin America and the Caribbean continue to be interested in engaging in Triangular Cooperation with this particular country.

In addition, these 18 entities are diverse in nature, also contributing to the multi-stakeholder and multi-level approach.

In terms of the roles of the entities

Of the 55 entities, 21 have assumed the role of Beneficiary, 16 the role of First provider and 18 the role of Second provider.

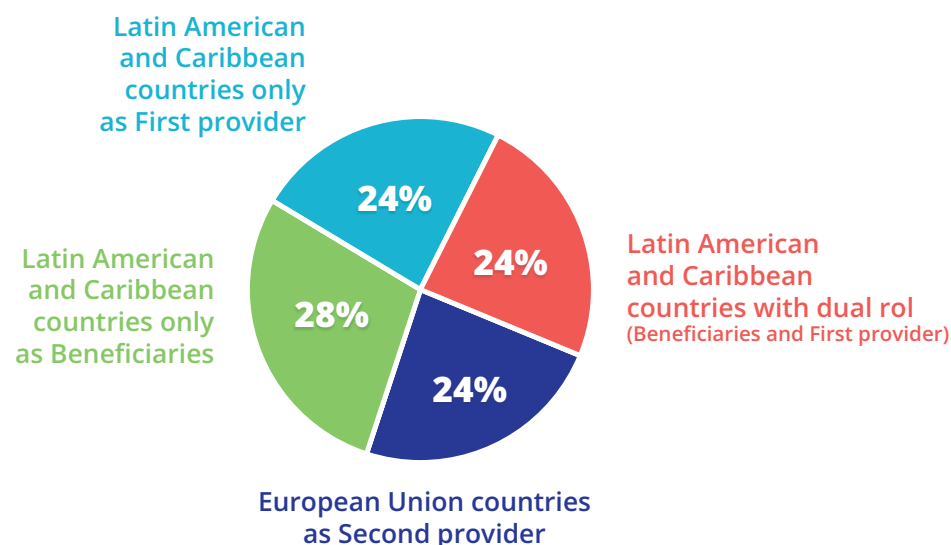
The Second provider entities (European Union) are primarily non-public entities (11), including universities (6) and private entities (5, including private entities with public functions); as compared to public entities (4).

The trend is the opposite in the case of First provider entities (Latin America and the Caribbean), which are mostly public (9), as opposed to non-public (6) and regional organisations (1).

In the case of Beneficiary entities (Latin America and the Caribbean) there is a balance between public (10) and non-public (10) entities.

This data highlights the capacity of Triangular Cooperation to bring together all types

1 - According to the Guidelines for applicants, **these collaborating entities** have the capacity and willingness to lend their knowledge and expertise in order to achieve the Initiative's objectives, with a strong added value, but without necessarily having membership status in the Partnership. The goal is to maximise the knowledge and experience of certain entities, but without the same level of involvement as member entities, as envisioned in the Guidelines. The collaborating entities are not considered, in any case, Partnership member entities. This is not a compulsory role or figure.



of actors in various roles, fostering partnerships that are not often seen in international development cooperation.

The countries with the highest number of Beneficiary entities are Ecuador (5), Mexico (5), Guatemala (2) and Uruguay (2), while the countries with the highest number of First provider entities are Argentina (3), Mexico (3), Chile (3) and Colombia (2).

In the case of Brazil (1+1), Colombia (1+2), Mexico (5+3), Peru (1+1) and the Dominican Republic (1+1), these countries have taken on a 'dual role' of Beneficiary country and Provider country; confirming the trend of previous editions, which demonstrates [the capacity of Triangular Cooperation to engage with middle-income countries through the most modern approaches in cooperation.](#)

Finally, it is worth noting that the European Union participates in each of the Partnerships in a role that goes far beyond that of a funder, and can be compared to that of a Second provider within the context of Triangular Cooperation.

In terms of their **background**

The 13 Partnerships have responded to several of the theoretical premises of the Triangular Cooperation narrative and envisaged in the ADELANTE Window itself.

- Previous relations that were aligned with the logic and definition of Triangular Cooperation: 2 Partnerships.
- Previous South-South relations that have been strengthened by the addition of one or more EU partners as Second providers: 2 Partnerships.
- Previous North-South relations that have been strengthened by the addition of one or more Latin American and Caribbean partners as First providers: 2 Partnerships.
- Previous North-South relations that have expanded their scope to reach more Beneficiary entities in Latin America and the Caribbean: 3 Partnerships.
- Previous North-South and South-South relations that have been strengthened by the combination of both modalities: 1 Partnership.
- Partnerships formed as a result of the ADELANTE Window: 3 Partnerships.

This data highlights [the capacity of Triangular Cooperation to boost processes in which previous relations grow to become more open and comprehensive, thus maximising the potential of actors from different nationalities and backgrounds.](#)

In terms of the **collaborating entities**

In the ADELANTE Window 2023, 15 entities have participated as 'collaborating entities'.

These entities represent 7 types of actors, once again reinforcing the multi-stakeholder and multi-level approach as previously mentioned: university, academic or research institutions (4), social entities (3), public entities - national level (3), public entities - sub-national level (2), think tanks (1), international organisations (1) and regional organisations (1).

In terms of nationality, it is worth noting that more than half are from Latin American and Caribbean countries (8). Of these, the largest number are from Ecuador (3) and Paraguay (2). In the European Union (7), these are represented by Spain (5), Belgium (1) and Slovenia (1).

This information highlights [the capacity of Triangular Cooperation to harness and showcase the knowledge and expertise of all types of actors from all countries and regions, and not only traditional providers.](#)

The 13 Triangular Cooperation Initiatives of the ADELANTE Window 2023

87 activities

In line with previous editions, the strong interest in and demand for activities such as study visits (28), seminars (25), workshops (9) and consultancies (10) has been confirmed. These figures demonstrate that [these types of activities reflect the very essence of Triangular Cooperation in terms of 'sharing knowledge and expertise'](#).

It is also worth highlighting activities such as studies (6) and courses (2), which have resulted in high-value products that have served as a previous input for knowledge generation by the Partnership or as a subsequent result of the activities listed in the previous paragraph, reinforcing their scope and quality. The courses have served as an important source of new knowledge while benefiting a significant number of direct beneficiaries, both from the Partnership entities and third parties (specialised public and general public), thus increasing the direct impact of the Initiatives.

Most of the activities are face-to-face (51) or hybrid (31), being only 5 virtual, allowing for a richer exchange of knowledge and expertise and contributing to stronger Partnerships; justifying beyond a doubt the associated direct and transactional costs.

With regard to the location of these activities, the vast majority have taken place in the countries of the Partnership member entities, although in certain cases they have also taken place in the countries of the collaborating entities. Most notably, out of a total of 64 activities in Latin America and the Caribbean, Mexico (13), Ecuador (10), Guatemala (7) and the Dominican Republic (6) provided the setting for activities, while of the total activities in Europe (18), Spain hosted 15.

To the extent that, for the sake of agility and flexibility, the funds provided by the ADELANTE Window are not transferred to any of the entities in the Partnership, they can focus their attention on the implementation of the activities, on the quality of the Initiative as a whole and on its development impact.

3,350 direct beneficiaries (individuals)

For the ADELANTE Window, direct beneficiaries are all persons (natural persons) who participate in the activities of the Initiatives.

The 87 activities described in the previous section involve 3,350 direct beneficiaries. In accordance with the nature of the activities of the ADELANTE Window, the vast majority of the direct beneficiaries belong to or are affiliated with the Partnership member entities, both in terms of the areas most directly involved and other areas where synergies are sought. This highlights [the potential of Triangular Cooperation to engage and unite teams, and to ultimately build capacity among the entities through the knowledge that these individuals are able to harness.](#)

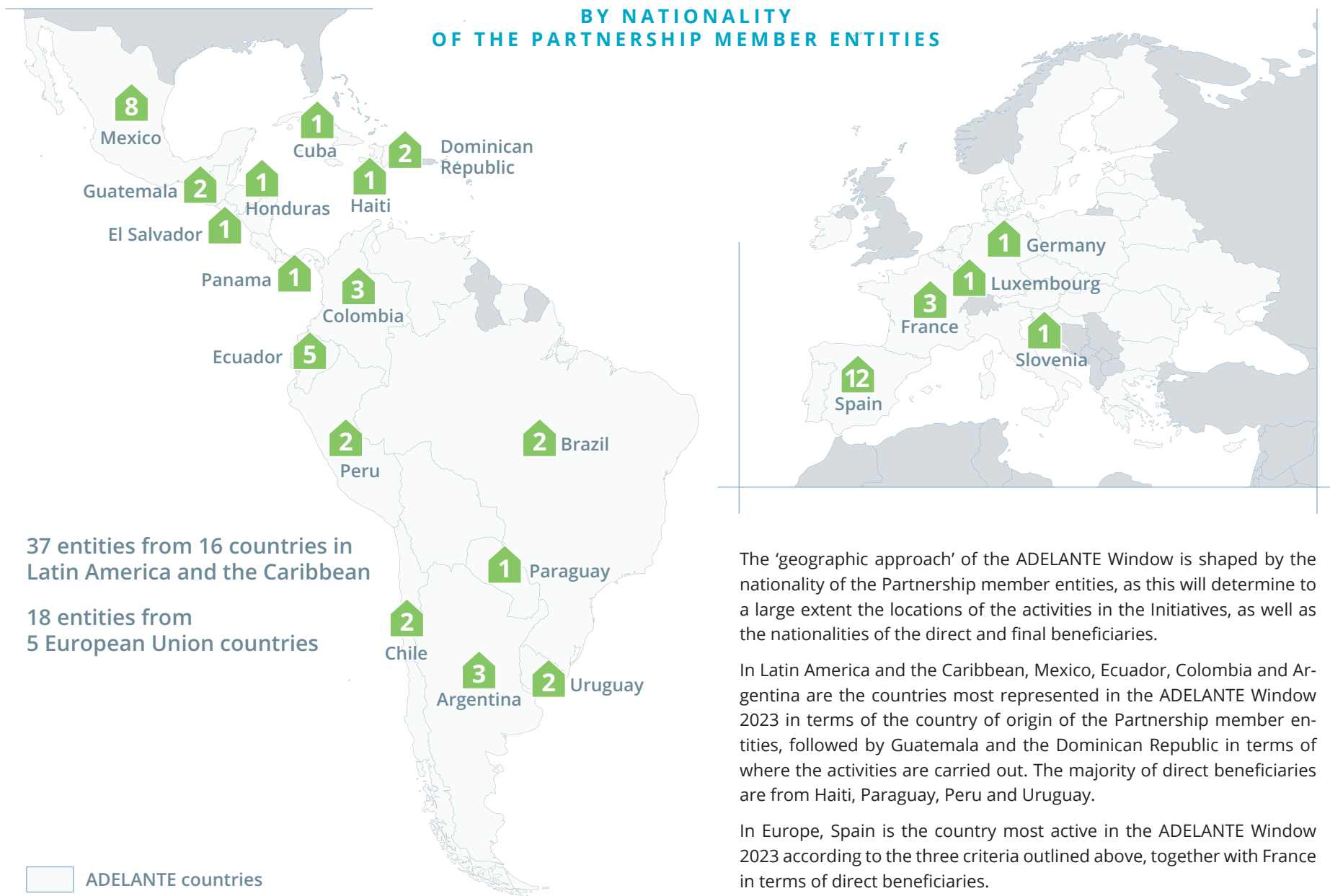
In terms of the types of entity, the figures are very much in line with the entities most involved in the ADELANTE Window 2023: employees of social entities (662), civil servants from public entities - sub-national, regional or local level (535), employees of university, academic or research institutions (457), employees of private entities (387), civil servants from public entities at national level (328), are among those with the highest participation.

In addition, some activities designed to be 'open', such as courses and congresses, also help connect the teams from the entities with third party specialists and experts (667), which is a strong added value.

There is also a similarity in the figures by nationality: Mexico (561), Ecuador (473), Dominican Republic (297), Haiti (260), Peru (244), Uruguay (209), Paraguay (182) and Colombia (131) on the one hand, and Spain (244) and France (209) on the other, are the countries with the highest number of direct beneficiaries.

It should be recalled that for the ADELANTE Window, final beneficiaries are the people or groups of people (natural persons) who will benefit from the development process driven by applying the knowledge generated. These will be addressed in future reports on the ADELANTE Window 2023.

The geographical scope of the ADELANTE Window 2023



37 entities from 16 countries in Latin America and the Caribbean

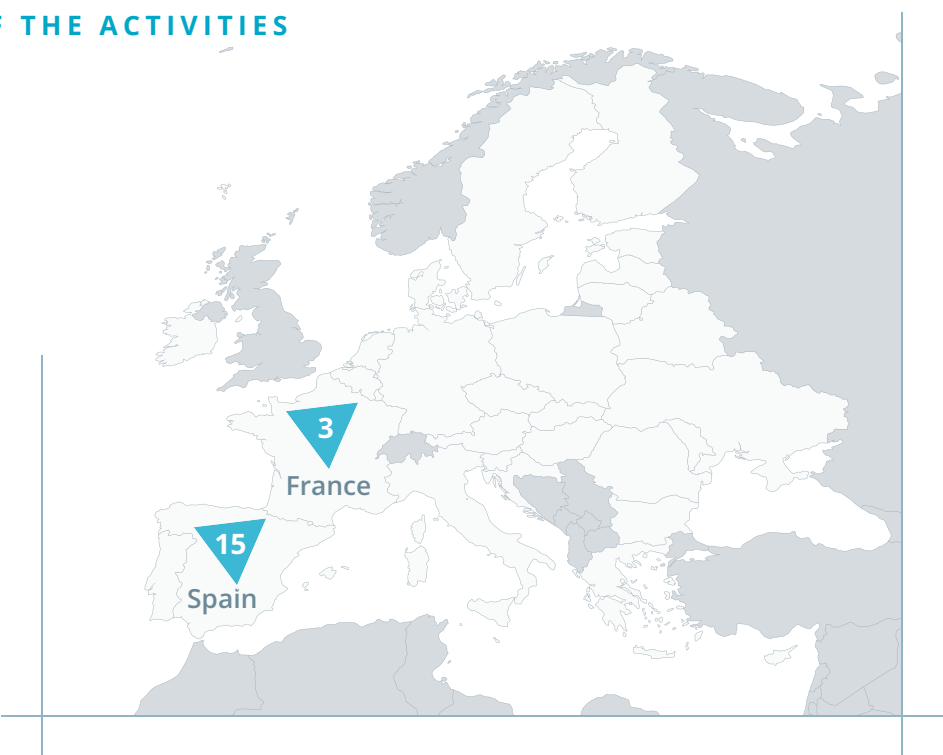
18 entities from 5 European Union countries

The 'geographic approach' of the ADELANTE Window is shaped by the nationality of the Partnership member entities, as this will determine to a large extent the locations of the activities in the Initiatives, as well as the nationalities of the direct and final beneficiaries.

In Latin America and the Caribbean, Mexico, Ecuador, Colombia and Argentina are the countries most represented in the ADELANTE Window 2023 in terms of the country of origin of the Partnership member entities, followed by Guatemala and the Dominican Republic in terms of where the activities are carried out. The majority of direct beneficiaries are from Haiti, Paraguay, Peru and Uruguay.

In Europe, Spain is the country most active in the ADELANTE Window 2023 according to the three criteria outlined above, together with France in terms of direct beneficiaries.

BY LOCATION OF THE ACTIVITIES

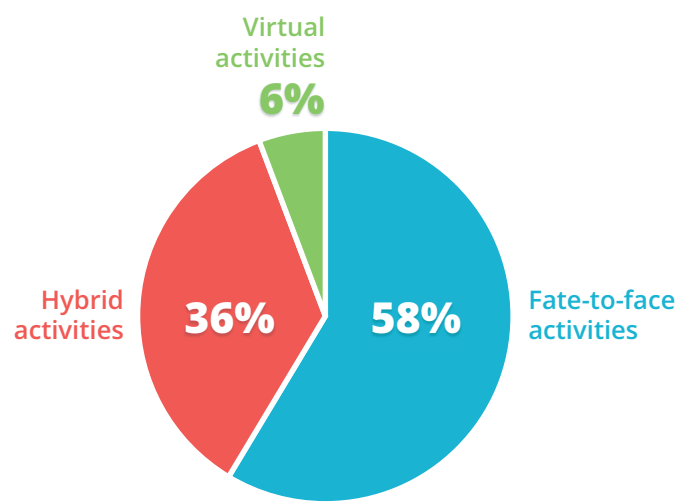


64 activities in 15 Latin America and the Caribbean countries

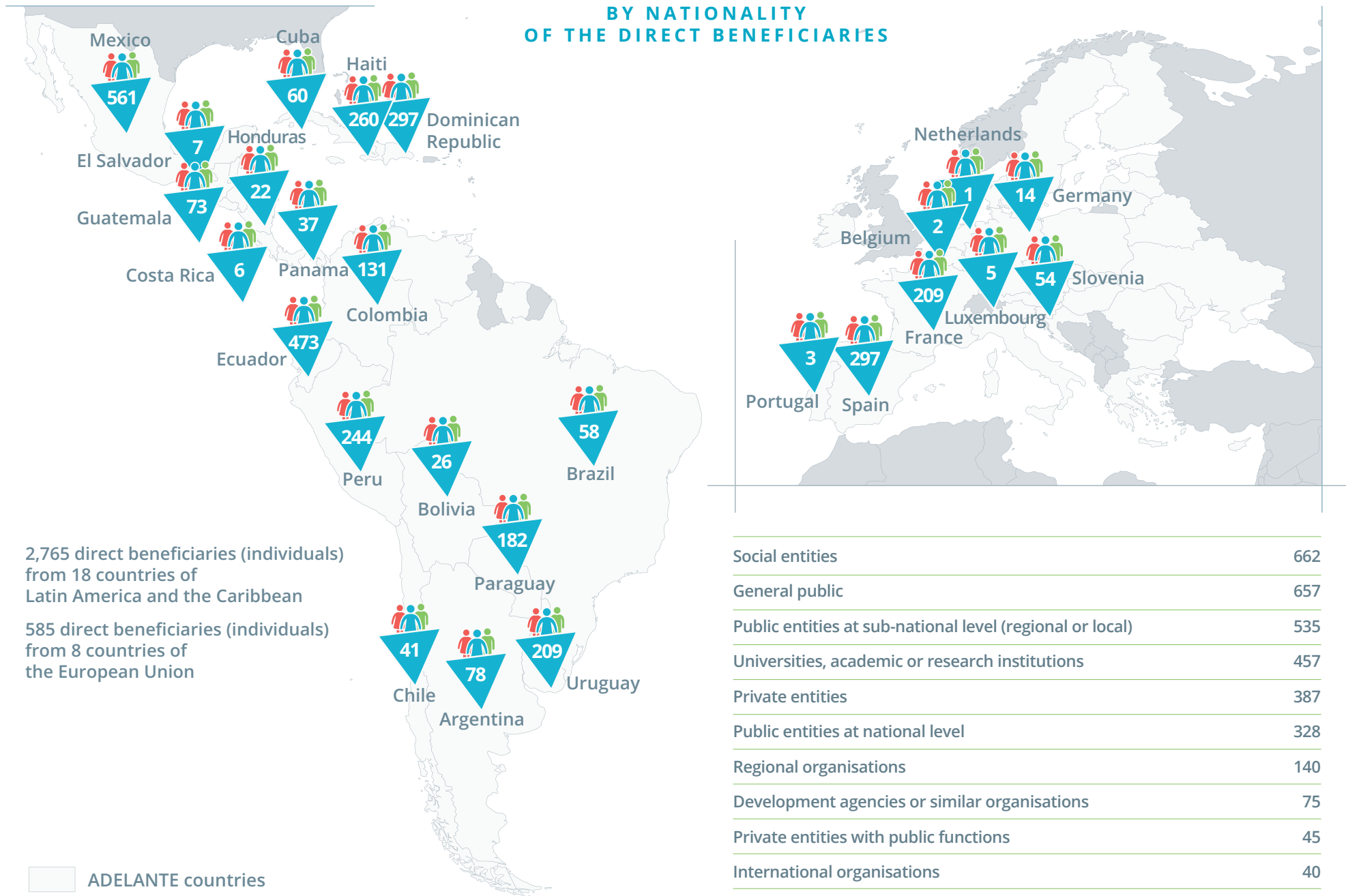
18 activities in 2 European Union countries

(5 virtual activities)

ADELANTE countries



BY NATIONALITY OF THE DIRECT BENEFICIARIES



The sectoral approach of the ADELANTE Window 2023

The 'sectoral approach' of the ADELANTE Window draws inspiration from the 2030 Agenda for Sustainable Development. Rather than considering 'sectors' or 'intervention themes', the direct (primary SDG) or indirect (secondary SDG) contribution to the Sustainable Development Goals (SDGs) and their targets will always be considered.

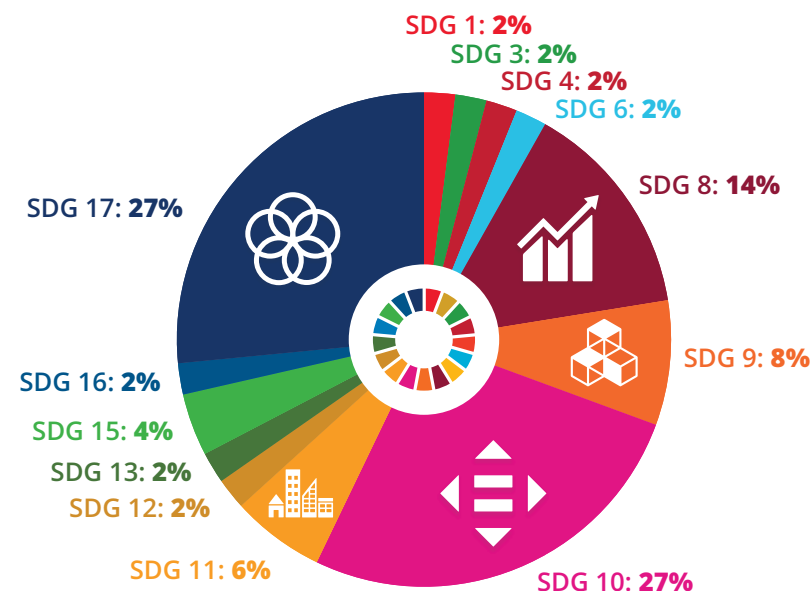
Of the 13 Initiatives in the ADELANTE Window 2023, 7 contribute to SDG 8, covering 8 of its 10 targets, once again making it the most prevalent SDG. These are joined by 4 Initiatives contributing to SDG 9, 3 Initiatives contributing to SDG 11, and 1 Initiative contributing to SDG 12. In this regard, the trend of the ADELANTE Window continues to have a special focus on the SDGs under the 'Prosperity' theme.

With regard to the 'People' theme, the contribution is distributed among SDGs 1, 3, 4 and 6, with one Initiative each. With regard to the SDGs under the 'Planet' theme, 2 Initiatives contribute to SDG 15 and 1 Initiative to SDG 13. Only one Initiative contributes to SDG 16, under the 'Peace' theme.

These figures demonstrate the capacity of Triangular Cooperation to contribute to the 2030 Agenda as a whole and to respond to all types of challenges, in line with the demand and needs of the Beneficiary entities.

In accordance with the objectives of ADELANTE 2, all Initiatives aim to contribute in some way to SDG 10. Within this goal, there is still a strong focus on target 10.2 (Social, economic and political inclusion) among 6 Initiatives, followed by target 10.3 (Equal opportunities) among 4 Initiatives. This data once again confirms that the previous SDG 10 targets are those most aligned with the ADELANTE Window and with Triangular Cooperation in general.

In line with the definition of Triangular Cooperation, it is understood that all Initiatives also primarily contribute to SDG 17. Within this context, the focus remains on targets 6 (Technology transfer), 9 (Capacity building), 16 (Multi-stakeholder partnerships that promote and share knowledge, expertise, technology and financial resources), and 17 (Effective partnerships), with a total of 21 contributions among all Initiatives.



All of the contributions from all Initiatives are recorded, including the primary and secondary SDGs, as well as contributions to the 'ADELANTE SDGs': SDG 10 and SDG 17.



Effectiveness and impact of the ADELANTE Window 2022

Effectiveness

Triangular Cooperation Initiatives are seen as a broader instrument than an activity but less comprehensive than a project in terms of budget, time and scope. An advantage of this approach is the implementation period, reduced to 9 months in the ADELANTE Window 2023.

Based on this, an intense exercise takes place during the implementation period that consists of 'sharing' knowledge and expertise. Knowledge and expertise are 'requested' and 'harnessed' by the Beneficiary entities in order to respond to a development challenge, which is 'offered' by the First and Second providers.

This 'triangular knowledge sharing approach' is possible thanks to the joint collaboration during the implementation phase, coordinated through a series of activities and a work plan (intervention methodology) that are meticulously designed for this purpose. The purpose of all of this is to 'generate' new knowledge, with its corresponding systematisation, modelling or parameter setting.

However, due to the nature of the Initiatives, only in very few cases is it possible to 'apply' this new knowledge during the implementation period, and in these cases the pilot experiences are limited in time and scope.

Therefore, at the end of the implementation period, the objective / effectiveness of the Initiative is focused on:

Capacity building among the Partnership member entities.

The strengthening of the Partnerships themselves, thanks to the joint work under the Triangular Cooperation modality and the added value of generating new knowledge.

In order to establish the level of effectiveness of the Initiatives, the ADELANTE Window has a 'quality marker system' to synthesise the exercise and standardise the outcomes. There are 19 markers developed within the Triangular Cooperation approach, which focus on relevance, efficiency, effectiveness, potential impact, potential sustainability and the incorporation of cross-cutting approaches.

At the time of publishing this Summary Report, all ADELANTE Window 2023 Initiatives are managing resources efficiently, are successfully fulfilling their work plan (intervention methodology), are achieving the intermediate results

with consistently high quality and have strong expectations of reaching their objective as foreseen in the proposal, which will lead to capacity building of the Partnerships' member entities and to the strengthening of the Partnerships themselves.

In addition, in some cases, broad recognition has already been achieved by relevant actors (geographical and thematic), with important effects at the local, national and regional levels.

Impact

Based on the characteristics of Triangular Cooperation as a modality, having affirmed the capacity building of the Partnership member entities and of the Partnerships themselves (effectiveness), the ADELANTE Window's focus has been on the progress made over time in the processes initiated during implementation (impact), centred on the following four aspects:

Continuity of the Partnerships [Contribution to SDG 17].

The application of the knowledge generated through capacity building.

To meet the development challenge that gave rise to the Initiative (Beneficiary entities) and to increase the impact of its interventions (Provider entities). [Contribution to the 2030 Agenda as a whole].

Future outlook.

In order to determine the scope of the aspects mentioned in the previous point (impact), the policy framework of the ADELANTE Window provides for joint ex post analysis exercises for each of the co-financed Initiatives on an annual basis. This is a substantial element of the ADELANTE Window concept, reflecting the particular interest of DG INTPA - European Union in the impact and sustainability of the co-financed interventions.

The first joint ex post analysis exercises of the Initiatives co-financed by the ADELANTE Window 2023 have been planned for the first quarter of 2025, one year after the last Initiative is finalised. Following this, the outcomes will be published and disseminated.

As a reference, please see the: [Impact report of the ADELANTE Window 2021.](#)



Next steps

First joint ex post analysis exercise
(1 year after finalising implementation
of the last Initiative).



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This publication has been produced with financial support from the European Union.

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